# DROWNING IN INFORMATION: EVALUATING WEB-MEDIATED COLLABORATIVE LEARNING

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#### Abstract

Collaborative learning and its associated processes of social interaction have been given increasing emphasis in innovative education as pedagogical research has established the importance of active student learning. Furthermore, the possibilities for conceptualising, designing, facilitating, monitoring and assessing active student learning have been transformed by the technological innovations and proliferation of web-mediated learning. The effectiveness of these new learning environments in generating and sustaining successful collaborative learning now requires systematic evaluation from within these social interaction processes themselves.

This study responds to the call for theory-driven empirical research into online learning. The paper investigates the usefulness of a Communicative Model of Collaborative Learning (CMCL) in analysing the linguistic interactions between students in a web-mediated environment in order to evaluate their online collaborative learning. A symptomatic set of student postings, on an electronic bulletin board in an undergraduate management subject at a 'new' Australian university, demonstrates how students co-created knowledge about managing information overload. The analysis shows that not only is the CMCL a useful pedagogical tool for evaluating collaborative learning in student postings, the flow between their contributions, and knowledge co-creation, it can also be applied to further improve and test the design of discussion for web-mediated forums.

### Keywords

*Collaborative learning, web-mediated learning, evaluation, information overload, web-enhanced learning, online learning, e-learning, communicative practices* 

## Introduction

The image of drowning in information, used in the title of this paper, derives from the challenge of tying up ASCILITE's focus on the richness of information available in web environments alongside Auckland's watery theme. Accordingly, a set of data on information overload has been chosen for analysis from the study. Drowning in a sea of information, I'm sure, is something that we could well take a moment to reflect on in the context of our everyday lives working in postmodern organisations.

Collaborative learning strategies require more social interaction and engagement between learners than do traditional methods (Rust & Gibbs, 1997; Topping & Ehly, 1998). As such, collaborative learning strategies, especially where constructively aligned with assessment (Biggs, 1996; Boud, 1999) produce deeper learning of concepts and theories, and the co-creation of knowledge. However, the process of restructuring learning from teacher-centred to student-centred is critical (Spiller, 1998). Not only do content, process, and assessment require redesign but also students and teachers are repositioned. Web technologies and appropriate strategies offer new possibilities in such reorientation to active learning (Bonk & Dennen, 1999; Freeman, 1997).

Though studies have compared the effects on discussion and student performance of computer-supported or technologically-mediated learning versus traditional, face-to-face learning environments (Alavi, 1994; Arbach, 2000a), there has been less emphasis on understanding the collaborative learning processes

themselves from *within* these environments. Studies from teachers' perspectives investigate how student learning processes and learning outcomes can be monitored and assessed using student web portfolios and software support (Chen, Liu, Ou & Lin, 2001). Other recent publications, such as Salmon (2000), contribute to practitioners' development of e-moderating these new environments created and shaped by both staff and students. Yet a focus on collaborative learning processes from the perspective of student learners actively engaged *within* web-based discussion forums, such as the work of Cecez-Kecmanovic and Webb (2000) is relatively recent. Our study may, therefore, be seen as a response to Arbaugh's call (2000b:10) for theory-driven empirical research into online learning.

This paper builds on an earlier investigation into students' communicative practices (Treleaven & Cecez-Kecmanovic, 2001). Applying the *Communicative Model of Collaborative Learning* developed by Cecez-Kecmanovic and Webb (2000), that study traced the development and productivity of a collaborative learning space on an electronic bulletin board. A number of methodological and pedagogical implications raised in that study subsequently informed improvements in the web-mediated learning design of a related subject that is the focus of this investigation. Specifically, this revised design of discussion forums is examined by evaluating the collaborative learning that more structured discussion enabled.

First, the *Communicative Model of Collaborative Learning* (CMCL) is discussed in terms of its assumptions, dimensions and classification of linguistic acts. Second, the research site for the empirical study of collaborative learning in the web-enhanced undergraduate management subject is outlined. Third, the research method is described. Fourth, applying the CMCL model, a set of student postings on an electronic bulletin board is analysed for the dominant modes of linguistic acts and the flow between these postings. The analysis evaluates the collaborative learning of student postings, the flow between them, and knowledge creation generated. Fifth, these findings are then discussed in terms of their implications for designing web-mediated collaborative learning environments. Conclusions are drawn as to the value of the CMCL model as a tool for effectively evaluating not only students' collaborative learning but also for further improving and testing the design of discussion within electronic forums.

## Theoretical framework: communicative model of collaborative learning

The theoretical framework that shapes Cecez-Kecmanovic and Webb's *Communicative Model of Collaborative Learning* (2000) derives from Habermas' Theory of Communicative Action (1984). The CMCL which we apply to our empirical work is therefore based on three assumptions: first, that collaborative learning is enacted and mediated by language; second, that collaborative learning involves processes of social interaction; and third, that acts of communication or *language acts* function as social interaction mechanisms producing collaborative learning and knowledge co-creation processes. The CMCL framework is summarised in the form of a presented in Table 1.

The CMCL identifies and classifies language acts as constituents of collaborative learning along two dimensions: the *dominant orientation of learners* and the *domain of knowledge*. First, the model identifies orientation to learning (manifested as a wish to know, to interact with others to increase mutual understanding and construct knowledge cooperatively); then orientation to achieving ends (manifested by students' primary motivation to achieve their goal eg. to get a pass or a good mark or to get the best mark in the class); and orientation to self-representation and promotion (manifested by students' attempts to impress others by portraying a particular image of self). Second, the model differentiates between language acts that refer to different domains of knowledge, such as those related to subject matter and any substantive issues (theory, application, problem solving, etc.); linguistic acts addressing norms and rules that regulate the conduct of interactions and interpersonal relations in the collaborative learning process; and linguistic acts addressing personal experiences, desires and feelings by which students express themselves and shape both their individual and collective sense of self and of their learning process.

Knowledge domains	Subject matter (1)	Norms and rules (2)	Personal experiences,	
			desires and feelings (3)	
Dominant orientation	A1 - Linguistic acts	A2 - Linguistic acts that	A3 - Linguistic acts	
	about subject matter	establish norms and rules	expressing personal	
	raised in order to share	regarding interaction and	views and feelings about	
Learning (A)	views and beliefs, to	collaboration;	learning process and	

Achieving ends (B)	provide arguments and counter-arguments leading to mutual understanding and knowledge creation <b>B1</b> - Linguistic acts that raise or dispute claims and provide arguments about subject matter, with an intent to frame attention, influence others and achieve goals	cooperative assessment of legitimacy, social acceptability and rightness of individual behaviour <b>B2</b> - Acts of changing or interpreting norms and rules about the interaction process so as to suit a particular student interest and goals (may be at the expense of others)	other learners aimed at sharing experiences and increasing mutual understanding <b>B3</b> - Acts expressing personal experiences in a way that influences other learners and instructors so as to help achieve goals (eg. emphasising personal success)
Self-representation and promotion (C)	<b>C1 -</b> Raising or disputing claims and arguments as a performance on a stage that serves personal promotion (often neglecting an ongoing argumentation process)	<b>C2</b> - Raising or disputing claims about norms/rules or their violation in order to attract attention and establish oneself as a distinguished student (eg. a leader, an authority )	C3 - Linguistic acts expressing personal experiences and feelings that project an impression of importance in a group or of a key role in a situation (eg. domination)

Table 1 Communicative model of collaborative learning (Cecez-Kecmanovic & Webb, 2000)

The CMCL thus enables classification of linguistic acts produced in particular learning situations according to the 3x3 scheme (Table 1). Communicative analysis based on this model focuses not only with what a specific linguistic act refers to but also how it contributes (in the flow of linguistic acts in a discussion) to the creation and maintenance of collaborative learning processes. For instance, although a certain linguistic act may be of the same type eg. disputing (assumed or accepted) norms and rules, what it actually produces in terms of collaborative learning depends on the student's orientation. A student oriented to learning may dispute a norm seeking mutual understanding with other students and co-operative resolution of the dispute; on the other hand, a student oriented to achieving a good mark may dispute a norm if it does not suit his/her particular goals, seeking to change it without being much concerned about others; a student oriented to self-representation may dispute a norm for the sake of presenting himself/herself in a particular way, eg. as an important, influential and respected group member. Interpretation of a linguistic act is always within the context of the learning situation and the flow of linguistic acts constituting that learning process.

## The research site

This study is located at a 'new' Australian University, created by the amalgamation of three former colleges of advanced education. The empirical research is situated within an innovative, multi-mode delivery of an undergraduate management subject (see Treleaven & Cecez-Kecmanovic, 2001 for further details). The cohort formed an organisation within which groups of students undertook team projects contributing to organisational objectives (after Tyson, 1999). Collaborative learning in workshops was carefully structured to parallel the various components, complexity and challenges of working in organisations. Processes of social interaction shaped by this strategy emphasised collaborative learning. A web interactive study environment (WISE) provided institutional support for staff and students adopting online teaching and learning strategies (Sheely, Veness & Rankine, 2001). In this online environment, electronic bulletin board forums were established for teams and organisational divisions, as well as forums where messages across the whole organisation were posted. The design development was to create additional forums for each week's substantive reading where a range of stimulus questions for threaded discussion was posted by the facilitator and students. Weekly contributions to the bulletin board formed an integral part of the subject assessment (25%) with orientation to collaborative learning being one of several assessment criteria. Students were required to select and annotate their best five contributions throughout the semester according to such criteria. The design of the subject is thereby

illustrative of integrating the use of web-based technologies into collaborative student learning (Housego & Freeman, 2000).

Most of the students enrolled in the subject undertake it as a compulsory unit in a Bachelor of Business, Commerce, or Applied Science, though increasingly it is also selected as an elective. The cohort of 500 students each semester is extremely diverse in race and ethnicity. While most are enrolled full-time, many are working full-time, almost all part-time. Some are mature age and gender distribution is fairly balanced. To date, few students have previous experience of web-based learning, though almost all have Internet access where they live, indicating significant uptake of web technologies and social interaction.

In the 13-week semester, the 68 students constituting the 'Wednesday branch' of the organisation in two shifts (a morning and evening class), produced over 1600 postings on their website where the bulletin board set up to enable collaborative learning. It is from one of these weekly forums, *Week 5: Communication in Organisations* that the threaded discussion on *Information overload: a common problem*, is presented for analysis. This selection was made first, as symptomatic of the student postings; second, for its inherent interest (hopefully) to those at this conference focusing on the richness of webmediated communication and, more widely, for its relevance to those of us working in postmodern organisations.

## **Research method**

A two step coding method was developed and applied to the discussion thread (*Information overload: a common problem*). After reading all messages in the thread, each posting was re-read and a description of 'what does the student say' made to summarise the message. Having reviewed the message in this way, the researcher asked 'what is the dominant orientation of the student in this posting?' and a code (A, B or C) was assigned. Postings were then read for the domain of knowledge by asking 'what is the main focus of the student's attention?' with a code (1, 2 or 3) being allocated. This procedure gave each message a coding which was checked against the specific criteria in the relevant box of Table 1. This method was adopted by two researchers, independently and then collaboratively, until a coding was agreed. Indeed, the researchers' method of adopting an orientation to learning, mutual understanding and co-operative knowledge co-creation (A1) was highly productive in generating the substantive findings of this study. As familiarisation with the model takes some time, a later study focusing on issues of coding replication and its validity implications for the CMCL model as an evaluation tool may be valuable.

One researcher brought contextual knowledge of the students having facilitated their learning for a semester; the other did not and recognised both the decontextualising effect on, and independence in, assigning codes. Accordingly, a column for some student context was added to the summary of postings and their analysis presented below in Table 2. Postings have necessarily been edited and 'scaffolded' to retain meaning and flow. To indicate this scaffolding, a range of transcription protocols have been adopted. Words in [brackets] replace or add for purposes of readability, dots ... replace edited out text.

## Analysis of bulletin board postings: the information overload thread

The thread presented in Table 2 has been selected to illustrate first, how the CMCL can be applied to students' linguistic acts in order to evaluate the collaborative learning taking place on the bulletin board; second, to examine the facilitator's linguistic acts, and third to demonstrate how through the flow of messages, students created and shared knowledge about information overload. Students were asked to reflect on how they managed their reading and monitoring of the BB and to share their system with each other with a view to improving their strategies for managing overload.

Contributor	Posting #	Topic and Posting content	Code	Interpretive comment
Lesley	#20 initial		A2	Invites students to reflect on and share the
Facilitator	discussion	problem		norms they have adopted regarding interaction
	question	How are you managing your reading		and collaboration on the BB
		and monitoring of the BB? What		
		system have you developed? What		
		practices could you adopt from others		
		to manage it better?		
		I have found that time needs to be set		Expresses personal experiences about the

Kara	#487 (first	aside for the reading of the	A3	learning process to share with others ways of
Divisional leader of 3	reply to facilitator's	textbook I usually [do this] just before completing the [online] quiz,		dealing effectively with the subject's online components
	discussion	so the information is fresh in my		components
teams, young first year day	question)	mind. Because my computer won't		
student with	question)	enter the OB site on WebCT, I am		
high self-		required to do all online work at a		
efficacy		friend's house Rather than		
,		procrastinate until Tuesday night, I		
		complete all WebCT work in one		
		sitting early each week. Other than the		
		inconvenience, this systems keeps me		
		organised and I am required to think		
		ahead each week. With my computer		
		situation, there isn't a lot I can alter about the system I am using.		
Philip	# <b>490</b> (in	My system of tackling the weekly BB	A3	Describes personal experiences and thoughts
	reply to	[bulletin board] tasks is very similar	АЗ	on learning process in response to another's
	# 487)	to that of Divisional Leader Kara.		experiences. The posting builds on the shared
division, day	11 407)	Though I do not have a specific day or		learning experience by offering potential
student with		time when I do the work, my routine		strategies thereby increasing mutual
high class		is the same. Once I have motivated		understanding.
engagement		myself to actually sit down and do the		-
		work I will read the bulletin board		
		topics prior to reading the chapter.		
		This is so I pay particular note as I'm		
		reading. Like Kara I try and do the		
		quiz as close after reading the chapter as possible. I always factor in time		
		to do this work but inevitably its		
		usually quite late in the week. A		
		friend in another class without fail		
		will do his work the day of his		
		workshop. I should really try and		
		adopt this practice as it would not		
		only assist with my organisation for		
		this subject but with my overall		
		organisation and time management.		
	#538 (in	I take a standard approach each week.	B3	Shares personal experiences with a primary
Team leader	reply to	I set aside one afternoon/ evening a		focus on achievement of goals (getting the work done) rather than seeking to collaborate
	posting # 490)	week to read the BB and reply and also complete my quiz usually a		or increase mutual understanding.
reflective	π 490)	Monday night I think the problem		or increase mutual understanding.
style		with this system is that there are a lot		
~		of late repliers on the Tuesday, so		
		when I log on the following Monday,		
		there are quite a number of unread		
		messages. However, due to my classes		
		going till 9pm on a Tuesday, I can't		
		quite be bothered to do that. So far,		
		though, my system seems to be		
Lilv	# <b>489</b> (in	running smoothly. Contributions from everyone present	A1	Links shared feelings about the subject matter
Lily Team	reply to	us with large amounts of information.	AI	with arguments, supports views and beliefs
member in	facilitator's	This may make us feel that we will		about ways to address the subject matter so
	question)	miss something if we do not		that mutual understanding and knowledge
working	1,	review/read all available info before		creation about the subject matter can be
fulltime,		making contributions. However, we		developed.
reflective				*
atula of		need to recognise that we will not		
style of		have every bit of information		
contribution,		have every bit of information available before we can write up		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at		
contribution,		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with volumes of contributions, we can		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with volumes of contributions, we can develop our own filters (in mind) that		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with volumes of contributions, we can develop our own filters (in mind) that screen out less-than-critical messages		
contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with volumes of contributions, we can develop our own filters (in mind) that		
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contribution, hence quiet in		have every bit of information available before we can write up something. We can't look at everything. The key decision is: When do I have enough? To cope with volumes of contributions, we can develop our own filters (in mind) that screen out less-than-critical messages and prevent an overwhelming amount of ideas from being thrown in. Noting		

Second re posting in this thread # Aaron #5	<b>#539</b> (in eply to # 489)	control such situation(s), we of course need more time and well organise our work.		
Second re posting in this thread # Aaron #5	eply to	work.		
Second re posting in this thread # Aaron #5	eply to			
Second re posting in this thread # Aaron #5	eply to	TT 1 1 1 1 1 . 1 (1		
posting in this thread #		How do you decide what is 'less- critical' information? Would you still	A1	Responds and raises further questions about the subject matter in order to create knowledge
thread Aaron #5	f 489)	5		5
Aaron #5		not need to read some of the		and foster mutual understanding.
		information to determine if it is		
		critical or not?		
		I would also like to devise a way of		
		focusing on what is important and what is less important.		
	<b>\$578</b> (in	Unlike most of you I tend to do all the	C2	Dismisses without engaging in previous
Team re	reply to	web based activities without any set	C2	arguments on norms of interaction (eg read
	acilitator	structure I usually just visit the site		then post) established by previous postings.
young day 's		whenever I'm on the net and do some		then post/established by previous postings.
	uestion)	of the work. The reading I do however		
	[)	is usually done just before the		
		workshop each week.		
Asmet #5	<b>584</b> (in	The rapid pace to which students are	A2	Addresses norms and rules regarding
	reply to	expected to learn in today's		interaction and collaboration by raising issues
	acilitator's	environment is quite staggering. Last		about the social acceptability and rightness of
, , , , , , , , , , , , , , , , , , ,	uestion)	week on Channel Seven's a current		behaviour.
student,		affair program, there was an episode		
reflective and		about the side effects that too much		
quiet in large		homework can have on the family		
group settings		relationship and stresses at home, for		
		children at school.		
		The program found that the longer		
		children spent at home studying did		
		not necessarily improve the quality of		
		their time at schoolThe conclusion		
		that I have come to, is that there needs		
		to be a balance between schooling and		
		social life. I know that I am most		
		happy when I've completed all the		
		tasks for this subject and can then		
		enjoy a night out with friends I		
		think a reward system such as this, is		
		very important for your personal		
		health, and helps you maintain the		
Saul #5	<b>597</b> (in	focus when you need it. I work two jobs and have a large	B1	Raises issues about the subject matter which
	reply to	number of other outside matters	ВІ	are primarily concerned with achieving ends.
Icam		requiring my time. Accordingly I		Seeks to influence others by referring to and
		requiring my time. Accordingly I		
member in fa	acilitator	have found that I had to be more		
member in fa Kara's 's	s	have found that I had to be more		building on previous arguments concerning
member in fa Kara's 's division, qu		organised to get my work done on		building on previous arguments concerning ways to get the work done (goals).
member in fa Kara's 's division, qu mature age,	s	organised to get my work done on time and hopefully to a suitable		building on previous arguments concerning
member in fa Kara's 's division, qu mature age, highly	s	organised to get my work done on time and hopefully to a suitable standard My time management		building on previous arguments concerning ways to get the work done (goals).
member in fa Kara's 's division, qu mature age, highly experienced	s	organised to get my work done on time and hopefully to a suitable standard My time management skills have increased by prioritising		building on previous arguments concerning ways to get the work done (goals).
member in fa Kara's 's division, qu mature age, highly	s	organised to get my work done on time and hopefully to a suitable standard My time management skills have increased by prioritising things I have to do. Prioritising is one		building on previous arguments concerning ways to get the work done (goals).
member in fa Kara's 's division, qu mature age, highly experienced	s	organised to get my work done on time and hopefully to a suitable standard My time management skills have increased by prioritising things I have to do. Prioritising is one of the best skills I have developed. I		building on previous arguments concerning ways to get the work done (goals).
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member in Kara's 's kara's 's division, que mature age, highly experienced in workforce Michaela ##	s	organised to get my work done on time and hopefully to a suitable standard My time management skills have increased by prioritising things I have to do. Prioritising is one of the best skills I have developed. I have also found that I am learning a lot from the course. They say a bit of stress helps, and therefore I must be getting a lot of help in getting my work done. In response to information overload, I heard a story on the radio which supported the TV show previously discussed, namely that too much is harmful. I have found that sometimes I just have to take a few hours off from work and Uni and relax. Although work builds up in this time, the benefits of a break outweigh the short term loss of time. I wonder if anyone else has found this feature important in organising their time and reducing the effects of information	B3	building on previous arguments concerning ways to get the work done (goals).

evening class, working fulltime, shy in large group		readings needed in OB, particularly the online component I consult the learning guide first to see what previous work has to be done before reading the relevant chapterPractices I could adopt in making my study routine more effective is to get all the work done well in advance so I have time to go over it rather than leave it the day before. I'm a big believer in Saul's statement on taking breaks and relaxing to prevent information overload, which is the main reason I don't do all my OB homework in one day		
Binh Team member, mature full- time worker in evening class, confident and inquiring learner in large group	#692 (in reply to # 597)	In reference to the points you made Saul, I, too, find the demand of full time study and work quite overwhelming. What has kept me sane[is from] a time management course I undertook a few years ago. I was taught when confronted with the lack of time and a demanding work schedule, you should do what is IMPORTANT first and if time permits embark on what is URGENT. Now you may think what is the difference? The difference is that what we perceive as URGENT may not be IMPORTANT. The URGENT things you can delay and the consequences of not accomplishing them are not as great as those deemed IMPORTANT Armed with this way of thinking my normal week includes working a 40 hr week, doing voluntary work for Mission Australia, tutoring, picking up my nephew from school and through it all find time to study. I also apply this theory of IMPORTANT VS URGENT to what I study I don't know the long term effects of this but for now it's working for me. Perhaps there is a better way. If there is, please enlighten me.	A1	Raises issues and arguments about the subject matter in order to share views and beliefs to facilitate mutual understanding and foster knowledge creation.
Facilitator Validating reflection	#700 (in reply to # 584)	A thoughtful contribution Ashley showing that even when relaxing watching TV this question of information overload is related to your everyday life, and quality of life decisions.	A2	Encouraging norms regarding interaction and collaboration that facilitate application of learning

Table 2 CMCL analysis of student postings on information overload thread

### Students' linguistic acts

Application of the CMCL shows that in this thread, most students' postings (Kara, Philip, Lily, Asmet and Binh) demonstrate a dominant orientation to learning (A). Saul and Michaela's postings (B) are more orientated to achieving the subject requirements whilst Aaron's message (C) dismisses the argumentation process as not applicable to him. On the other hand, Terry's two postings (A and B) differ, showing that a student's orientation is not fixed and may be influenced by the orientation of the previous posting.

Further application of the CMCL identifies the domain of knowledge in which the student focuses the posting. When the student's focus is on the subject matter (1), they consider a broad range of *issues* related to information overload (Lily, Terry, Saul and Binh). When the student's focus is on norms and rules of interaction (2), they think about information overload in terms of the rightness or *legitimacy of the decisions* they make about it in their own lives (Aaron and Asmet). When the students' focus is on personal experiences, desires and feelings (3), they use *personal language and examples* to illustrate their

points of view and strategies for dealing with information overload (Kara, Philip, Terry and Michaela). By looking at both the dominant orientation and the domain of knowledge, a deeper analysis of their contributions can be made. For example, Lily's (A1) dominant orientation to learning and focus on the subject matter leads her to raise the need for effective screening and selection of information whilst recognising that action may need to be taken without having taken account of all information available. In turn, Terry (A1) engages with the question of 'what is critical' raised by Lily. Another approach to the subject matter is taken by Saul (B1) whose dominant orientation here is towards achieving a 'suitable standard' drawing on his knowledge of time management and prioritising. His message is distinguishable from a B2 response in that he seeks to influence others in meeting their goals by referring to and building on their previous arguments about how to get the work done. Terry's first posting in this thread (B3) is primarily focused on achieving ends so he shares his personal system of getting the work done. Whereas Kara (A3), starting off the thread, indicates her orientation to learning when she shares the learning process she has needed to establish in order to accommodate technical challenges.

### Facilitator's linguistic acts

The facilitator's postings here have both been coded A2, indicating that they are oriented to learning (A) and are encouraging students to interact and collaborate about their system and practices (2), their strategies for managing information overload. It is noteworthy that the facilitator intended to stimulate a discussion amongst students focused on handling information overload in respect of their BB reading and monitoring, where approximately 100 messages were posted each week, only some of which students were expected to read. However, this intended focus on how electronic communication in organisations is problematic and needs to be managed is not the dominant discourse that took off on the thread. Kara's personal experience (A3) interpretation of reading beyond the BB and slippage into the whole course, shaped the primary context for many of the postings that followed. Thus, information overload was understood by most of the students to refer not only to the many messages posted on the BB but also to the information available to them for the course itself. This ignition of unexpected discursive activity, while in itself unproblematic where there is an orientation to learning generic skills (Gibbs et al., 1994; Falk, 1999) and application of theory to practice, can be disruptive if the facilitator is especially focused on a particular knowledge domain, most especially subject matter. However, in this management subject, content was to some extent de-emphasised over efforts to guide students towards reflection on their own management practices. Experience with alternative outcomes in discussion threads, especially the undigested regurgitation of textbook content on subject matter, is another paper in itself. Furthermore, this learning agenda is consistent with the aims of the subject to prepare students to work in organisations with reflection on their practice informed by theory and to develop a range of graduate skills, qualities and attributes. Thus students were permitted, indeed encouraged, to adopt patterns of BB activity that were orientated to learning and shared their experience (A3); in essence, to learn collaboratively online.

#### Flow of postings and collaborative learning

The information overload thread on this website comprised 36 postings of which 31 make explicit reference to earlier postings. In itself, this feature is evidence of high levels of social interaction and collaboration. Furthermore, 32 postings respond to the stimulus question, framed towards learning, by reflecting and commenting on how they have or could improve their practices of dealing with information overload. Only 4 postings do not show evidence of this orientation to learning by applying or relating to others' ideas, strategies or feelings.

Indeed, most individual postings describe how they manage high levels of information while showing evidence of learning that has been transformative. This transformation manifests in relation to their understanding of the subject matter, the norms they have established regarding interactions and collaboration on the BB, and how they feel about the learning process. Thus there is evidence that students, with one exception, have engaged in individual learning that they have then shared with others through the BB. In this way, knowledge about information overload and managing it has been created by the students together.

Students here come to understand the need to for a system that suits them, to be organised, to prioritise, to select what is critical, to give attention to what is important over what is urgent. In terms of establishing norms, they recognise that there are many different ways of approaching the information overload, that they must take action without ever being in possession of all information, that they must deal with technological difficulties and find ways to take breaks, all in the context of a balanced life. They come to

understand that the dynamics of their feelings about the learning process, to understand the benefits of learning through a different teaching and learning process, and that, as fellow travellers, many of us struggle to put into practice what we know.

## New ways forward towards evaluation

Application of the CMCL shows that it is indeed possible to evaluate the type of collaborative learning taking place in web-mediated learning environments, especially electronic bulletin boards. The CMCL enables useful and fine analytical distinctions to be made between where the student is coming from (the dominant orientation of the student's posting) and where they are focusing their attention (the domain of knowledge). The CMCL also enables the flow of linguistic acts to be traced showing how collaboration and knowledge co-creation is generated within web-mediated environments. Thus the importance of the CMCL framework is not just that it evaluates what has taken place (ie student's collaborative learning and their knowledge co-creation) but also *how* these outcomes were shaped and generated. In doing so, the CMCL enables designers to look at how we create web-mediated collaborative learning environments. This is important because as designers better understand the social interaction processes from within these web-mediated environments, we can design better learning opportunities.

Furthermore, designers do not need to wait until student outcomes have been produced for a post-hoc evaluation only. The CMCL can be deployed at design stage to test and identify the possible responses that their stimulus questions, formulated for electronic bulletin boards, may elicit by coding the stimulus question for its dominant orientation and knowledge domain. Such testing requires the designer/facilitator to make explicit and then align with their operating assumptions and aims in constructing questions, and later moderating and posting. It may be also possible to reduce ambiguities in stimulus questions by asking what responses according to the CMCL codes the designer/facilitator would expect the question to elicit/generate. Each part of the design phase can thereby be tested before its implementation. However, the CMCL model cannot, of course, be predictive of student responses, since they are always context-sensitive as we have seen in this particular thread. Nevertheless, there is sufficient evidence here, and indeed in other linguistic frameworks, to indicate the importance of the orientation to learning in shaping students' postings.

This study concludes from analysis of one set of selected student postings on an electronic bulletin board in a diverse group of undergraduate management students that it is indeed possible to evaluate online collaborative learning. The CMCL model developed by Cecez-Kecmanovic and Webb enables evaluation that is both descriptive as well as functional, and significantly, can be applied indicatively to improve the design of web-mediated collaborative learning environments.

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### Acknowledgments

The author acknowledges the professional support of staff in WISE, CHED and FLU at UWS Hawkesbury Campus and the participation of Blacktown students in Organisational Behaviour (MG204A) 2000-2002; colleagues Dubravka Cecez-Kecmanovic and Carolyn Webb for stimulating WBL curiosity, and Karen McMillan for insightful and skilled research assistance.

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